Look for 2016 COMMUNITY SURVEY RESULTS and see how we are doing

TOWN OF VAIL
YEAR IN REVIEW
2016

Financial Highlights
Community Priorities
50th Birthday Celebration
Groundbreakings & Ribbon Cuttings
Welcoming a New Neighborhood
Investing in Environmental Health & Sustainability
This report is presented within three areas of focus used to prioritize town resources. Learn what the Vail Town Council and staff have been doing to keep Vail in a leadership position as the Premier International Mountain Resort Community.

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**2016 MILESTONES**

**JANUARY**
- Jan 5
  The regulations moved forward, as approved byowner properties. Pg 5

**FEBRUARY**
- Feb 17
  The full Town Council approved the San Miguel de Allende, Mexico, to further sisterhood partnership.

**MARCH**
- Mar 7
  New regulations enacted for rent-by-owner properties.
- Mar 15
  Additional Grounds & Parks Development Project. (pg 21)

**APRIL**
- Apr 6
  New regulations enacted for rent-by-owner properties. Pg 8
- Apr 17
  Police transition to electronic ticketing system.

**MAY**
- May 2
  Annual Community Survey shows affordable and adequate housing as top priority.
- May 5
  Annual Community Meeting.
- May 17
  Annual Trees for Vail giveaway.
- May 20
  Epic Discovery debuts on Vail Mountain.

**JUNE**
- June 8-11
  GoPro Mountain Games.
- June 15-20 & 21-24
  Cultural exchange visits between San Miguel de Allende, Mexico, and Vail delegations.
- June 23-24
  Annual Trees for Vail giveaway.

**JULY**
- July 4
  Grand Marshal’s Parade.
- July 10
  Families & Friends Friends.
- July 12
  Community Picnic at Bighorn Park.
- July 15-20
  Vail Public Library.
- July 22-24
  Community Park.
- July 25-26
  National Library Week activities.

**AUGUST**
- Aug 1
  Community Picnic.
- Aug 8-10
  Bike Week.
- Aug 15
  Annual Trees for Vail giveaway.

**SEPTEMBER**
- Sept 6
  Housing Strategic Plan Update adopted.
- Sept 10
  Dedication of Zeke M. Pierce Skatepark.
- Sept 15
  Sustainable Destination certification.

**OCTOBER**
- Oct 4
  Drone regulations adopted.
- Oct 8
  West Vail Fire Station Open House.
- Oct 13
  New pickleball courts open at Golden Peak.

**NOVEMBER**
- Nov 1
  First phase of Vail Intermountain fuels reduction project.
- Nov 6-10
  GoPro Mountain Games.
- Nov 8
  Eagle County School District voters approve $144M bond issue for improvements to Red Sandstone Elementary School.
- Nov 15
  America Recycles Day waste reduction and recycling events.

**DECEMBER**
- Dec 1
  Police & Transportation.
- Dec 14
  Pilot Mountain Initiative.
- Dec 23
  Ninth Annual Winterfest Ice Theater presented by Vicki & Kent Logan.
COMMUNITY SURVEY IDENTIFIES PRIORITIES

Vail’s biennial community survey, circulated in the spring of 2016, is being used to help the Town Council evaluate priorities, transparency, municipal service levels and other issues of importance. Affordable and adequate housing for employees has been identified as a top priority by respondents, validating the

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SALES TAX - Largest single revenue source

While Vail experienced a record $25.8 million in sales tax collections in 2016, an increase of only 2.5% from the prior year indicates a leveling off of growth compared with prior years. In the early 2000s, the town typically averaged annual growth of 1.3%. A revitalization from major redevelopment projects expanded the growth to 7% on average per year from 2003-2009. The recession impacted the town in late 2008, with a 13.8% decline by 2009. The town began an immediate comeback, returning to pre-recession highs by 1.1% in 2011. Following a concerted effort by Town Council to bolster special events and additional redevelopment helped generate growth averaging 8% annually. Contributing to the slowdown of growth were business changepaces such as the Cascade, Bonnet, Holiday Inn, Lions and Sports Authority. International consumers were impacted by the strength of the dollar, which was reflected most notably with decreased revenue in the retail and food and beverage sectors. Still, the town continued to see success with summer marketing efforts and events and had summer sales tax growth of nearly 7%.

Taxes generated 68% of the town’s $67.3M annual revenues for 2016, with sales tax making up the largest portion at 39%, real estate transfer tax at 10%, ski lift tax and franchise fees at 9%, property and ownership tax at 7% and construction use tax at 3%.

Municipal Services accounted for $45.5M or 66% of budgeted 2016 expenditures, with the remaining 34% ($52M) spent on capital improvements.

SALES TAX COLLECTIONS ($ millions)

<table>
<thead>
<tr>
<th>Year</th>
<th>Sales Tax Collections</th>
</tr>
</thead>
<tbody>
<tr>
<td>2016</td>
<td>$25.8 M</td>
</tr>
<tr>
<td>2015</td>
<td>$24.8 M</td>
</tr>
<tr>
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<tr>
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<td>$18.9 M</td>
</tr>
<tr>
<td>2006</td>
<td>$17.8 M</td>
</tr>
</tbody>
</table>

SALES TAX - Looking at the collection category breakdown for 2016:

- Ski Lift Tax and Franchise Fees - 2%
- Use Tax - 1%
- Property & Ownership Tax - 7%
- Sales Tax - 39%
- Capital Improvements - 12%
- Public Safety - 13%
- Town Office, Administration & Risk Management - 4%
- Transportation & Parking - 7%
- Public Works & Streets - 4%
- Facilities & Fleet Maintenance - 5%
- Community Development - 3%
- Culture and Recreation - 6%
- Health & Employee Housing - 1%
- Licenses and Permits - 3%
- Real Estate Transfer Tax - 10%
- Rent, Fines and Misc. - 8%
- Charges for Services - 2%
- Earnings on Investments - 1%
- Intergovernmental Revenue - 5%
- Intergovernmental Revenue - 5%
- Licensing and Permits - 3%
- Rent, Fines and Misc. - 8%
- Charges for Services - 2%
- Earnings on Investments - 1%
- Intergovernmental Revenue - 5%
- Intergovernmental Revenue - 5%
- Licensing and Permits - 3%
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- Charges for Services - 2%
CONSTRUCTION ACTIVITY

Revenues from construction activities are flattening after a record year in 2014. Construction use tax collections of $1.7 million exceeded budget by 16% but were still a 20% decline from the prior year. Other related revenues for construction permits and fees were down 20% from 2015.

The town develops a five-year capital projects plan during each annual budget cycle. Other than annual capital maintenance of municipal assets, future capital investments are planned for pedestrian safety enhancements, neighborhood road reconstruction, affordable housing to include the Chamonix Vail homes, bus replacements and improvements to the frontage roads.

Based on a policy directive from the Town Council, minimum reserves in the General Fund are never to drop below 25% of annual revenue streams, or approximately $9.7 million. General Fund reserves are currently $23.6 million. The town has been debt free since December 2012.

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Town reserves are projected at $51 million for year-end 2016 from $72.9 million in 2012, a reduction of 30% in four years. The town is projected to continue to have a healthy reserve level.

CONSTRUCTION ACTIVITY

RENT-BY-OWNER UPDATE

More than 350 rent-by-owner properties are in good standing with the town following enactment of regulations that became effective Jan. 1, 2016 for properties renting more than 14 days per year in Vail. In obtaining the required business licenses, those properties represent less than half of all established RBO operations in town, according to estimates by an independent analysis. The town finance staff devoted much of the year to an outreach campaign to create additional awareness about the requirements. Up next will be to identify RBO properties that are out of compliance by utilizing an online software system and additional resources. The town has also contracted with a research company to help define the impact of short-term rentals on the community and to perform a comparative analysis of efforts being made by other resort communities. All short-term rentals in Vail are subject to sales and lodging tax of 3.8%. The town collected more than $810,000 in sales taxes related to RBOs in 2016 and more than $50,000 in business license revenues.

CONSOLIDATED BUDGET SUMMARY

A hold on capital spending during the economic downturn, along with a healthy rebound in revenue resulted in a growth of reserve levels. Looking to the future, town reserves will be reduced upon completion of many upcoming major capital projects.
ECONOMIC IMPACT OF EVENTS

Events deliver a significant return on investment for the community, according to an independent study. In evaluating 31 town-sponsored events in 2016, a $53 million direct economic impact within the Town of Vail was realized. In 2016, the town spent approximately $1.96 million in event sponsorship and will spend the same amount in 2017.

NOTABLE TOWN-SPONSORED EVENTS

Highlighting the 2016 event calendar was the FIPS Mouche World Fly Fishing Championships, an Olympic-level event held for the first time in the U.S. Other notable events funded by the town during the year included Bravo! Vail, which introduced a new residency with London’s Academy of St. Martin in the Fields, plus the Vail Jazz and Dance Festivals. Also funded was a full slate of athletic events including GoPro Mountain Games, Vail Lacrosse Shootout, King of the Mountain Volleyball and Vail Kids Adventure Games. The town’s largest sponsorship funding was used to support the Burton US Open Snowboarding Championships.

EPIC DISCOVERY

The first-of-its-kind comprehensive on-mountain summer adventure debuted on Vail Mountain with the launch of Epic Discovery in June. The new amenities are considered to be a game changer in boosting Vail’s summer tourism offerings. Featured components include zip lines, canopy tours, an alpine coaster, wildlife trail exploration and interactive learn-through-play activities. The debut had been years in the making, requiring approvals from Congress and the U.S. Forest Service.

NEW EVENTS IN 2017

Vail Yeti Hockey
January-March, December
Melee in the Mountains
Roller Derby Tournament
April 29
Vail Craft Beer Classic
June 16 - 18
Prep Baseball Reports West Championships
July 20 - 23
Taste of Vail Southern Hemisphere Fall Wine Tasting
September 21 - 24
Slow Fashion Vail
September 23 - 24
Community Art Events for the Town of Vail
January 1 - December 31

SAN MIGUEL DE ALLENDE, MEXICO

Cultural exchanges and various tourism cross-promotions are bringing new energy to a sisterhood relationship between Vail and San Miguel de Allende, Mexico. Several exchanges took place during the year, highlighted when Vail hosted a weeklong celebration featuring farm-to-table offerings prepared by San Miguel’s best chefs and a sculpture and ceramics exhibit by a renowned visiting artist. Opportunities to explore educational and environmental exchanges have been identified for the future.
A CELEBRATION TO REMEMBER

Community members gathered to mark the Town of Vail’s 50th birthday at Donovan Pavilion on Aug. 23. The celebration included a variety of tributes, giveaways, family-friendly activities, refreshments and 1,000 cupcakes which were displayed on a stand made by the carpenters from the Public Works Department. Hundreds of well-wishers gathered and reconnected with friends and neighbors. The day’s events also included a ceremony at Mayors’ Park as well as a tribute to past and present town employees who have served 20 or more years. Earlier in the day, former town council members, mayors and other dignitaries gathered for an honorary luncheon on Pepi’s deck in Vail Village to celebrate the town’s many accomplishments through the decades. This was a memorable day for all.

STARTING A NEW TRADITION

Vail Trailblazer Award

Dr. Thomas I. Steinberg, Vail’s first full-time physician and the longest serving member of the Vail Town Council, was selected as the first recipient of the Vail Trailblazer Award during the town’s 50th birthday celebration. Presented by Town Council, the award was established as an annual civic recognition to honor an individual, couple or team that exemplifies the spirit and determination in making Vail a great community through selfless contributions of time and talent. The Trailblazer Award recipient will be announced each March with a call for nominations taking place in the fall. For criteria and other details, visit vailgov.com/trailblazeraward.

GROW A BALANCED COMMUNITY

“The transfer of leadership through the years has taken great care to nurture the qualities that make Vail such a great place. Our open space, parks, trails, flower, pedestrian areas, transit system and so much more are our treasures that define us as a community. It is such an honor to follow in their footsteps.”

~ Mayor Dave Chapin

50th Celebration Remarks
An update to the town’s Housing Strategic Plan by the Vail Town Council has fundamentally shifted the town’s future emphasis from construction of new housing stock to a method of acquiring deed restrictions on existing units. The plan is supported by an ongoing funding commitment and a new decision-making structure that enables the Vail Local Housing Authority to act on behalf of the town. The goal is to acquire 1,000 additional resident housing unit deed restrictions by the year 2027. The 2017 budget includes $500,000 for the deed restriction acquisitions. The housing plan was initially adopted in 2008 and contained strategies to help achieve a goal to provide deed restricted housing for at least 30% of the workforce through policies, regulations and publicly-initiated development. Since then, there have been 212 deed restricted employee housing units established in town, bringing the total number to approximately 700 units, but well under the estimated 1,400 units required to meet the 30% goal.

**TOWN INVESTMENT IN AFFORDABILITY AT CHAMONIX VAIL**

- $3.6 M in land and infrastructure
- $2.6 M “markup” profit savings
- 25 - 35% lower than comparable free market homes in Vail

**MOMENTUM BUILDS FOR NEW NEIGHBORHOOD**
The reality of a new affordable neighborhood in West Vail is being realized following a series of significant actions that took place during the year. There was initial installation of utilities and other work to prepare the 3.6-acre site for construction. Proposals for design-build services resulted in selection of a local team comprised of Triumph Development, B.A. Nelson and 359 Design as the Town Council decided on a smaller, more livable site plan containing 32 townhomes and reduced a deed restriction and lottery selection process which will provide for local ownership for residents working in Eagle County. Meetings with prospective homebuyers were used to collect ideas about affordability, square footage, storage, amenities, parking, outdoor areas and other desired components of the new neighborhood.

The homes at Chamonix Vail include five distinctive floor plans with a combination of two- and three-bedrooms and numerous amenities, including enclosed garages, ample storage space, outdoor patios and a neighborhood gathering space and community garden. A spring 2017 construction start is anticipated with the first families moving into the new homes at the close of the year.

**2016 SURVEY RESULTS**

#1 Community Priority: Focus on housing for middle income and service worker households in vital support roles

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**2016 SURVEY RESULTS**

#1 Community Priority: Focus on housing for middle income and service worker households in vital support roles
Golden Peak Pickleball
Six pickleball courts opened for play in October on a town-owned parcel at Golden Peak where tennis courts were once located. The new paddle courts were built to accommodate the country’s fastest-growing sport with tennis soon to return to newly-built courts at Booth Creek Park.

Booth Creek Park Renovation
Redevelopment of Booth Creek Park made substantial progress during the year. The work includes construction of a new children’s playground, picnic pavilion, restroom and two hard-surface tennis courts. The design of the play structures was inspired by models and drawings created by local kids in a playground workshop.

Vail Village Transportation Center Remodel
The second of three phases to remodel the Vail Village Transportation Center terminal was completed which includes new floor tile and benches for the waiting area. The last phase will update third floor common areas and lockers following earlier restroom renovations.

Red Sandstone Elementary School Remodel
A much-anticipated $8.5 million renovation of Vail’s cherished public school has begun after district voters approved a mill levy override for Eagle County Schools that will provide $8 million annually to support operations and a $144 million bond issue that will provide significant upgrades to district facilities. The improvements planned for Red Sandstone Elementary School will enlarge classrooms to accommodate an additional 68 students from its current capacity of 247. The renovation also includes new computer labs, refurbishing of the gym, cafeteria, kitchen and stage areas, plus a new elevator, windows, life-safety enhancements, roof replacement and improvements to the bus parking and parent drop off. Discussion has also included the possibility of a 120-space town-funded parking garage to be built on the site for use by the public. Preliminary plans call for renovations to begin in 2018 with completion by August 2019. RSES was built in 1977 by the school district on land owned by the town. The district has a long-term lease to use the land for a school. Current enrollment is 235 students.

Vail Golf & Nordic Clubhouse
This new facility opened in December 2016 and replaces the former clubhouse, which was built in the same location in 1969 and remodeled in 1987. Vail’s electorate served as the catalyst to overhaul the building when a town-wide vote was taken in 2011 to reallocate tax revenues originally dedicated for a conference center.

Now Open

- Headquarters for world-class golf, Nordic and snowshoeing with Gore Range views
- Grill on the Gore restaurant and bar serving patrons year-round
- Gore Range Room for public and private functions; accommodates up to 180 guests
- Expanded golf and Nordic retail space

To inquire about the Gore Range Room and Grill at the Gore restaurant and bar, visit vailclubhouse.com or call 970.343.5889

GROUNDBREAKINGS, RIBBON CUTTINGS & CAPITAL IMPROVEMENTS

GOLDEN PEAK PICKLEBALL

BOOTH CREEK PARK RENOVATION

VAIL VILLAGE TRANSPORTATION CENTER REMODEL

RED SANDBSTONE ELEMENTARY SCHOOL REMODEL

VAIL GOLF & NORDIC CLUBHOUSE

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2016 SURVEY RESULTS

#2 Community Priority: Investing in facilities, services and events to keep Vail competitive
OPEN FOR SKATING

Zeke M. Pierce was an athletic, thoughtful and spirited 15-year-old living life to the fullest when he suddenly passed away due to an on-mountain biking accident in 2013. A lifelong resident of Vail, Zeke’s happiness and kindness were contagious and forever in our hearts. Zeke’s family created the Zeke M. Pierce Foundation to honor his memory and continue his love for skateboarding. Zeke’s Vision Skatepark Dream became a reality in 2016. The park opened on September 10, 2016. Zeke, we honor you, your smile, your spirit and your enthusiasm for our community.

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**REDEVELOPMENT**

**Vail Valley Medical Center**

Vail Valley Medical Center continued to make progress on its Master Facility Plan, which includes a remodel and expansion of the hospital. The first phase of construction, which began in August 2015, focuses on the west wing. Already, VVMC has opened a new Intensive Care Unit, new Patient Care Unit rooms, a new fourth floor for The Steadman Clinic, research space for the Steadman Philpnom Research Institute and expanded space for Howard Head Sports Medicine. Once the west wing is complete in 2017, construction on the east wing will begin and will include a new Emergency Department, elevated helipad on the medical center campus, a new main entrance to the hospital from South Frontage Road and additional parking. vvmc.com/build

**Hotel Talisa, Vail**

A new ownership group, Laurus Corporation, announced big plans for transformation of the Vail Cascade Resort and Spa that would reposition the property as a luxury resort set to join Starwood Hotels & Resorts’ Luxury Collection brand. The announcement included plans for a $50+ million renovation. The property launched its new name and branding as Hotel Talisa, Vail, with renovations to be completed in 2017. hoteltalisa.com

**Lion**

Following a multi-year construction cycle, the Lion is scheduled to open in the spring of 2017 with its mix of 65 private residences, underground parking, luxury amenities and a 4,500-square foot restaurant. lionvail.com

**NEW PROPOSAL**

**Marriott Residence Inn**

A development application that would authorize a Special Development District for redevelopment of the former Roost Lodge property on the North Frontage Road in West Vail came before the Town Council as the year was coming to an end. Modified in scale from its original submission, the Marriott Residence Inn project was later approved in early 2017 and includes an extended stay hotel with 170 limited service lodge rooms, a rental apartment component including 96 deed restricted units for employee housing and a two-level subgrade parking structure containing 331 parking spaces.
CELEBRATING A REMARKABLE TENURE

From the era of the Billion Dollar Renewal to the Great Recession, the strategies directed toward Vail’s future have been deliberate and well-timed. At the center of it all is Stan Zemler who has worked methodically behind the scenes to provide Vail’s leadership with the courage and confidence to make the right decisions at the right time. As Zemler looks to leave the town’s employment as Vail town manager, we celebrate what Vail has become through the milestones of the past.

The Accomplishments

The achievements Zemler has brought to the community are far-ranging. His best known for artfully managing the town’s finances during boom and bust, while helping to direct major investments in events marketing, public buildings, parking, housing and roads and streetscapes. Initiatives were also undertaken to provide leadership in economic development, government policies including community recycling, an emphasis on public safety was met with construction of a new fire station and an ongoing forest health program. He’s also leveraged a state and federal presence through his role with the I-70 Coalition and Colorado Association of Ski Towns.

Unprecedented actions, such as vote-for- $4.3M in Sales tax collections exceed previous high. The achievements Zemler has brought to the community are far-ranging. He’s best known for astutely managing the town’s finances during boom and bust, while helping to direct major investments in events marketing, public buildings, parking, housing and roads and streetscapes. Initiatives were also undertaken to provide leadership in economic development, government policies including community recycling, an emphasis on public safety was met with construction of a new fire station and an ongoing forest health program. He’s also leveraged a state and federal presence through his role with the I-70 Coalition and Colorado Association of Ski Towns.

The Accomplishments

In working closely with Zemler over the years, the mayors of Vail are unanimous in endorsing the many qualities that have made those relationships work. They describe him as a good listener, trusted mentor, consensus-builder, collaborator and excellent communicator. Also, he’s insightful, pragmatic, thoughtful, passionate, patient and conducts business with the highest of integrity, all without taking himself too seriously. Mayor Chapin is proud to proclaim that Vail is the most efficient and well-run organization in the mountains due to Zemler’s presence.

The Impact

As the longest tenured town manager in Vail’s history, Stan Zemler is a friend and colleague to many going forward. Those who know him will miss his insight, practical, thoughtful, passionate, patient and conducts business with the highest of integrity, all without taking himself too seriously. Mayor Chapin is proud to proclaim that Vail is the most efficient and well-run organization in the mountains due to Zemler’s presence.

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The Impact

In working closely with Zemler over the years, the mayors of Vail are unanimous in endorsing the many qualities that have made those relationships work. They describe him as a good listener, trusted mentor, consensus-builder, collaborator and excellent communicator. Also, he’s insightful, pragmatic, thoughtful, passionate, patient and conducts business with the highest of integrity, all without taking himself too seriously. Mayor Chapin is proud to proclaim that Vail is the most efficient and well-run organization in the mountains due to Zemler’s presence.

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Adoption of the Gore Creek Strategic Action Plan by the Town Council in 2016 represents a significant commitment to address 220 identified actions. Near-term projects include $1.2 million in stream health investment for in-ground vaults at East Vail Interchange, stormwater infrastructure repairs at Slifer Square, stream bank stabilization work and filtration improvements to the town’s snow dump.

Other initiatives:
• 28 local businesses certified as Gore Creek Leadership Partners at the 2016 Sustainable Landscape Workshop, another opportunity in 2017.
• Lunch with the Locals education program offered sessions on stream ecology, local flora and fauna, and sustainable landscaping practices. More to come in 2017.
• New 24-hour Gore Creek spill and illegal dumping hotline. Call 970-476-GORE.

Vail’s pursuit to become the first certified sustainable destination in the U.S. under criteria established by the Global Sustainable Tourism Council could soon be a reality. To qualify, Vail must meet or exceed 40 best practices that address tourism infrastructure, planning for climate change, protection of sensitive environments and wildlife, affordable housing, light and noise pollution, programs for youth and seniors, stakeholder participation, cultural heritage protection and sustainability education. An initial site visit by certification representatives occurred in September 2016 with a return visit scheduled for July 2017 to evaluate Vail’s progress.

For certification information, contact Walking Mountains Science Center at 970.827.9725 or walkingmountains.org.

GORE CREEK HEALTH

SUSTAINABLE DESTINATION

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RECYCLING PROGRESS
As of the most recent survey, 80% of residential households and 95% of businesses were participating in recycling. The goal of the town’s ongoing education effort is to achieve 100% community-wide recycling participation and surpass the national recycling rate.

REUSABLE BAGS
During the first year of the town’s “Kick the Bag Habit” program, distribution of single-use bags dropped by 90% in Vail. Before enactment of the plastic bag ban, approximately 4 million bags were being distributed annually by the two grocery stores in town. In its first year, that distribution number was reduced to 300,000 fully-recyclable paper bags at a cost to consumers of ten cents each. This bag fund generated $35,000 in 2016, a portion of which was used to fund free recycling collection events in the spring and fall.

EV CHARGERS
Six multi-port electric vehicle chargers in the Vail Village and Lionshead parking structures logged over 1,429 charge ups and saved 1,808 gallons of gasoline and eliminated 6.7 tons of GHG emissions in 2016. The chargers allow a vehicle to get at least an 80% charge within two hours. The stations are connected to the ChargePoint network where users can log on or download the app to see what stations are available at any time.

2016 RECYCLING COLLECTION EVENT SUCCESS
16,511 pounds of e-waste
5,477 pounds of household hazardous waste
2,937 pounds of shredded paper
300 pounds of recycling collected during the 4th of July parade

23
2016 Survey Results
9 out of 16 people say recycling and waste reduction is very important

2016 RECYCLING COLLECTION EVENT SUCCESS
16,511
5,477
2,937
300
$3,500

24

WHAT DOES “OPEN LANDS” MEAN?

COMPREHENSIVE OPEN LANDS PLAN UPDATE
It has been more than two decades since adoption of Vail’s Comprehensive Open Lands Plan. While the document has provided a framework of recommended actions which includes parking, recreation, protection of sensitive habitats, trails and land to be reserved for public uses such as public buildings and employee housing, a dozen more actions identified in the plan remain to be addressed. As a result, the Town Council has authorized an update of the plan. In working with community members and a technical experts team, the goal is to document which parts of the plan have been completed, which parts are still relevant and to identify new needs based on current issues such as protection of Gore Creek water quality, trails and other recreational opportunities, as well as the potential for acquisition of sites for housing. This months-long process will culminate in adoption of the update by the Town Council, tentatively scheduled for the fall of 2017.

CLIMATE ACTION PLAN
Vail joined two climate action initiatives during the year. Colorado Communities for Climate Action is the state’s first consortium representing participating municipalities and counties in advocating for state and federal actions to meet local climate-protection goals. The town also signed on to support creation of a Climate Action Plan for the Eagle County community. Recommended goals include greenhouse gas emission reduction targets of 25% by 2025 and 80% by 2050. Suggested actions include saving energy in homes and commercial buildings by scaling-up energy efficiency programs, engaging local businesses and schools in more sustainability programs, increasing the use of zero emissions vehicles and diverting waste from the landfill with more recycling and composting.

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65° Out of 10 people say recycling and waste reduction is very important

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Recognized as one of the most progressive police departments for its size

LIFE-CHANGING PRACTICES

When Officer Brad Baldwin succumbed to a heart attack at age 61, it was a wake-up call for his police colleagues. A groundbreaking health initiative soon followed, launched by Commander Craig Bettis and Dr. Ben Stone, an exercise physiologist. Their efforts have resulted in the early detection of other at-risk officers. Previously undiagnosed metabolic diseases, including diabetes, hypertension, and heart disease, are being treated proactively and are serving as first-hand accounts to help expand these life-saving techniques to other law enforcement personnel across the state. Sigma Law Enforcement Health Initiative provides individualized metabolic and nutritional strategies to prevent chronic diseases before the onset of heart attack and stroke. The program has also been expanded to a cross-section of other town employees with similar success.

A WELCOMING COMMUNITY

By embracing one another’s perspectives, experiences and cultures, the Eagle County Law Enforcement Immigrant Advisory Initiative is making great strides in building trust and acceptance within the immigrant community. Vail Police and its partners provide multicultural outreach, information and other resources to the greater community with help from Catholic Charities. This effort has resulted in increased crime reporting by members of the Hispanic community from 10.6% in 2010 to 18.2% in 2016. In addition, Hispanics arrested as compared to the total service population has decreased by 7% and the percentage of Hispanics victimized has decreased by 2% from 2010 to 2016.

GRANITE ACTIONS

The multi-jurisdictional drug task force, Gore Range Narcotics Interdiction Team, comprised of law enforcement personnel from the Eagle County Sheriff’s Office and the Vail Police Department, focuses on felony narcotics investigations. In 2016 GRANITE investigated 56 felony narcotics related cases, made 58 felony narcotics arrests, seized 1,106 grams of cocaine; 700 doses of LSD; 69,000 grams of marijuana; 310 grams of marijuana concentrate; two guns and $100,000 in U.S. currency.

BODY WORN CAMERAS

Officers are now equipped with body worn camera systems, joining many other departments across the country. The camera program enhances transparency and evidence collection while balancing the privacy concerns of the public.

2016 SURVEY RESULTS

1 to 5 satisfaction rating, with 5 being highest

| Overall feeling of safety and security | 4.4 |

INTERNATIONAL LEADERSHIP

As a member of the executive board of the International Association of Chiefs of Police, Chief Dwight Henninger’s involvement introduces him to policing issues and trends from across the globe, allowing him to prepare the department in a proactive way to address those issues here at home. Chief Henninger could be in line to serve as president of the IACP in 2021 if he is elected as fourth vice president in October 2017.

Based on our two-year program with Sigma, we have seen excellent results and a healthier police force: this includes a 65% reduction in glucose levels; significant reduction in hypertension and a 30.1% reduction in body mass. I am extremely proud of the work that officers have done to improve their health!~ Chief Dwight Henninger

Vail Police Department 2013 2014 2015 2016

| Total Arrests | 744 | 691 | 716 | 726 |
| Burglary | 22 | 26 | 20 | 33 |
| Larceny/Theft | 317 | 284 | 282 | 296 |
| Ski/Board Theft* | 83 | 70 | 66 | 58 |
| Motor Vehicle Theft | 11 | 10 | 10 | 10 |
| Assault | 52 | 41 | 51 | 47 |
| Fraud | 87 | 91 | 93 | 91 |
| DUI/DWI | 68 | 52 | 57 | 62 |
| Drugs | 113 | 104 | 129 | 120 |
| Vandalism | 122 | 115 | 116 | 115 |
| Sexual Offenses | 8 | 9 | 9 | 10 |
| Treasoning | 10 | 4 | 4 | 4 |
| Treasoning - Vehicle** | 30 | 30 | 18 | 18 |
| Disorderly Conduct | 46 | 44 | 47 | 34 |
| Obstructing/Resisting | 24 | 19 | 12 | 12 |
| Protective Custody | 75 | 52 | 51 | 33 |

Call Volume 2016 2015 2014 2013

| 34,502 | 34,720 |
| 37,072 | 35,345 |

* Ski and Snowboard Theft is included in Larceny/Theft
** Vehicle Treasoning is included in Treasoning

Total Arrests = Total of all arrests

Call Volume = Total number of calls for service
**FIRE ADAPTED COMMUNITY INITIATIVE**

While preventing fires is a primary objective of Vail Fire and Emergency Services, the department’s ongoing message is hard to ignore: it is inevitable that a wildland fire will eventually threaten homes within the town given its proximity to the forest. As part of the ongoing effort to reduce the potential impacts of a wildland fire, Vail Fire & Emergency Services is implementing a fire adapted community approach to wildfire mitigation. Two of the strategies of this national initiative are to encourage the use of ignition resistant construction and fire resistive landscaping. In 2016 these guidelines were strengthened with three significant actions:

- **Modification of the Town of Vail Code** which requires the replacement of a wood shake roof if greater than 25% of the roof requires repair.
- A new Fire-Resistant Landscape Guide that provides recommendations that are specific to the town on creating defensible space around your home.
- **Modification to the Mountain Pine Beetle abatement ordinance** to include all wildland fuels.

**EAST VAIL FIRE STATION RENOVATION**

A much-needed renovation of the East Vail Fire Station was undertaken in 2016. The existing fire station which was built in 1981 was in need of a complete upgrade of mechanical and electrical systems as well as cosmetic upgrades. In addition to these items, approximately 1,400 square feet of new space was added to provide additional working area around the fire engines and more storage. The station also includes two employee housing units. The project will showcase landscaping which meets aesthetic objectives while also providing defensible space.

**VAIL INTERMOUNTAIN FUELS REDUCTION**

U.S. Forest Service and Town of Vail

Multi-year project to reduce fuels available for wildfire, reduce dead standing trees and regenerate areas of unhealthy aspen. For a map of the project area, visit vailgov.com/intermountainfuels

**VAIL FIRE & EMERGENCY SERVICES**

Response Calls

<table>
<thead>
<tr>
<th>Year</th>
<th>Structure Fires</th>
<th>Vehicle Fires</th>
<th>Vehicle Fires</th>
<th>Rescue/Emergency Medical</th>
<th>Motor Vehicle Accidents</th>
<th>False Alarms</th>
<th>Hazardous Materials</th>
<th>Service Calls</th>
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<th>Pile burning</th>
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<td>59</td>
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</tbody>
</table>

**2016 SURVEY RESULTS**

Residents are highly receptive to wildfire prevention policies including:

- Creation of defensible space on individual properties
- Modifying design standards to facilitate creation of defensible space
- Evaluation of defensible space around each home by trained personnel
I-70 VAIL UNDERPASS

Construction of the I-70 Vail Underpass began in April with a meticulous phasing sequence that would keep traffic moving during the construction. The early focus was on building the two new underpass bridges on I-70. By July, those bridges were complete and the lowering of the frontage roads began. In November, the frontage roads were reopened to two lanes of travel. The project then entered a shutdown phase for the winter season. The project will start up again April 2017 for the final phase, which includes construction of the frontage road roundabouts. Completion is anticipated for fall of 2017. This new underpass will help connect neighborhoods and assist with commuter flow, easing congestion at the existing roundabouts. For information, visit codot.gov/projects/i70vailunderpass or call the Project Hotline at 970.685.7706.

2016 SURVEY RESULTS
80% of respondents gave high satisfaction ratings, best rating since 2005.

PARKING

Turning discussions into solutions

The topic of public parking was turned on its head during the year as overflow parking on the frontage roads exceeded town goals while demands for summer parking continued to stress the town’s infrastructure. After experiencing 22 overflow days during the summer season in which the Lionshead parking structure filled nearly twice the rate of the Vail Village structure, it was found this congestion was largely due to construction workers and Lionshead employees filling the structure. It became the tipping point for Town Council members who sought to reinstate the Vail Parking & Transportation Task Force for advisory input. It also served as the foundation for posing some challenging questions to the community:

• Is it time to implement a future managed parking scenario for summer, such as paid parking? It’s a tough sell. Only 1 in 10 currently support this change, according to results of the biennial community survey.
• Is it time to ask Vail’s electorate to consider increasing the 4% lift tax on Vail Mountain as a way to fund the construction of additional parking in town? After seeking public input, numerous citizens suggested taking the time for a more thorough review of the matter. To keep the conversation going, an agreement was reached to convene regular meetings between representatives from the town and the senior leadership team from Vail Resorts to develop both short- and long-term solutions to address the parking concerns.

2016 SURVEY RESULTS
1 to 5 satisfaction rating, 5 being highest:
Ease of parking in winter = 2.8
Overall parking facility = 2.9

32,+000
3.2 M
$30.1 M to construct | 70,000 cubic yards of earth excavated | Frontage roads lowered 15 feet | 25,000 square feet of retaining wall constructed | 10 different utility lines relocated

I-70 CHAIN STATION EXPANSION

Construction to improve the I-70 eastbound chain station was substantially completed during the year. Funded by the Colorado Department of Transportation, the project included expanding the chain station 1,500 feet to the west, in the construction of a retaining wall between the interstate and frontage road, upgraded lighting and water quality.

LIGHTED PEDESTRIAN CROSSINGS

A multi-million dollar safety initiative was approved by the Town Council that included pedestrian crossing lights at five major areas along the frontage roads. The installations are to be phased over the next two to three years. The first phase includes improved crosswalks at the Municipal Building, West Lionshead Circle and the roundabouts at Town Center and West Vail.
DIGITAL QUILT
Vail Public Library is home to a vintage storytelling quilt about Vail’s history. This quilt was donated to the library in the 1980s to commemorate the 20th anniversary of Vail. In celebration of Vail’s 50th birthday, the library put all the quilt information online. Go to bit.ly/vailquilt to explore pages from a booklet describing each square of the quilt and listen to audio clips from three of the quilters. This digital quilt project represents the library’s first step in digitizing a part of its collection. Please stop by and visit the actual quilt hanging in the library’s Community Room.

ENVIRONMENTAL LEADERSHIP
In October, Vail Public Library received an award from the Colorado Department of Public Health and Environment during the 17th Annual Environmental Leadership Awards. While more than 400 government, business and community leaders were recognized, Vail Public Library was the only library in the state to have achieved this status. This was an outstanding attainment for the library which went beyond compliance with state and federal regulations for environmental improvements.

OUTSIDE THE LINES
The library participated for the second year in Outside the Lines, a national initiative to get libraries out into the community. Babysitter backpacks were created and distributed to a few of Vail’s hotels. Items included books, toys, coloring books and more. In addition, a book giveaway day was held at City Market where free books were distributed. The program concluded with a family Scavenger Hunt around Vail where the library partnered with the Bright Future Foundation – Buddy Mentors, Vail Recreation District and Blue Moon Pizza. Keep an eye out for more fun adventures this year!

COMMUNITY READ
The fifth year of the county-wide community reading initiative One Book One Valley occurred in 2016 as community members joined together to read We Are Called to Rise by Laura McBride. In March, the author spoke to an audience of well over 100 attendees at Colorado Mountain College in Edwards. This program starts in January of each year so be sure to join the conversation!

OUTREACH PROGRAM FOR SENIORS
In partnership with Betty Ford Gardens Education Center, the library was instrumental in offering four programs to seniors. Topics were: Seasonal Foods, Holiday Decorations and Swag Making, Terrariums and a Harvest Festival with Cooking Demonstration. Some of these programs were held at the library and others at the Betty Ford Gardens Education Center. Gentle Yoga was also brought to local seniors on Monday afternoons.

PROGRAMS
Year-Round
Healthy Lifestyle Series
Tech Studio
Adult Programming
including Gallery and Concert Series for Colorado
Children’s Programming
including Story Time and Reading Battles
Book Clubs for All Ages
Outreach and Programming for Seniors
Yoga and Meditation
Winter
Skiing Book Club
January - March One Book One Valley
April
National Library Week
Summer Reading Programs for All Ages
Walking Book Club
October
National Friends of Libraries Week

FRIENDS OF THE LIBRARY
Thank you to our volunteer group of library advocates who raised funds for the library in a variety of ways. The Annual 4th of July Bake Sale, $242; the Annual 4th of July Book Sale, $1,435; the Book Sale Nook, $1,373; and Annual Appeal, $19,247.

2016 SURVEY RESULTS
1 to 5 rating, 5 being highest:
overall satisfaction with the library = 4.6
2016 CAPITAL PROJECTS

Art in Public Places had two very busy years issuing multiple calls to artists for the integration of art in the town’s capital projects. After reviewing over 225 portfolios and qualifications submitted by interested artists, the selected artists’ installations began to come to realization in 2016:

- In the late spring, artist Valerie Theberge and her team from Washington, D.C., completed the installation of four large mosaic murals at the Zeke M. Pierce Skatepark in Lionshead. These are the first mosaics in the town’s public art collection.

- Continuing with the tradition of collaborating with artists in Vail’s playground design, a public call was issued for the redevelopment of the Booth Creek playground. From 57 artists’ submissions, Denver’s Chevo Studios was selected for the project. Children will enjoy the two massive sculpted boulders when the playground opens in June 2017.

- Renowned public artist Gordon Huether from California was selected to incorporate art into the I-70 underpass project. His proposal of a corten steel mountain range installation will not only serve as a headlight glare screen along the south roundabout of the underpass, it will also aesthetically enhance the multimodal project. The installation will measure 112 feet and be completed in the fall of 2017.

- Paul Vedder’s Red Eddy sculpture, which is suspended from the vaulted ceiling of the Vail Village Welcome Center, was recognized by CODA magazine in the February “Suspended in Space II” issue. The undulating work measures 48 x 48 x 216 inches.

FORD PARK PORTALS

Installation of the Ford Park Portals by Chevo Studios began last fall and will be completed in the spring of 2017. The hand-carved sandstone and metal sculptural portals will serve as identifying points of entry to the park. This project was identified by Town Council for Ford Park wayfinding in 2015. Chevo Studios is the artist team behind the popular Ford Family Tribute and artistic enhancements at the remodeled entry to the Gerald R. Ford Amphitheater. In total, there will be 7 entry portals along the perimeter of the park.

PROGRAMS

Year-Round
Vail Art Pass

Summer
Free Art Walks through Vail Village

Winter
Free Art Walks through Vail Village

Vail Paper Lantern Project
Winter Solstice Lantern Walk
Sponsored by Doe Browning

Vail Winterfest Ice Theater
Presented by Vicki & Kent Logan

For more information, visit artinvail.com